



**CODE OF CONDUCT FOR MEMBERS OF THE EUROPEAN COMMISSION
ANNEX 1 – DECLARATION OF INTERESTS**

Full name: (*) Mandatory

I. PREVIOUS ACTIVITIES (Article 3(4)(b) and (c) of the Code)

I.1. Posts held over the last 10 years, in foundations or similar bodies

(Please indicate the nature of the post, the name of the body and its objective/activity.)

NOT APPLICABLE

I.2. Posts held over the last 10 years in educational institutions

(Please indicate the nature of the post and the name of the institution.)

Nature of the post (during the above-mentioned period)	Name of the institution
July 2007 – 2009 Professor Courses taught: 'Leadership and corporate accountability'	Harvard Business School, United States of America
2018 – 24 October 2019 Chairman of the Strategy Committee of Sorbonne University. Coordinator of the 'Welcome to the Future' campaign Non-remunerated office	Sorbonne University, France

I.3. Posts held over the last 10 years in the governing, supervisory and advisory organs of companies and other bodies devoted to commercial or economic activities

(Please indicate the nature of the post and the name and the business of the company or other body.)

Nature of the post (during the above-mentioned period)	Name of the company or other body	Business of the company or other body
16 November 2008 – 31 October 2019 Chairman of the executive board until the company's statute changed on 10 February 2009, then chief executive officer until 31 October 2019	Atos Origin SA, then Atos SE	Digital and IT services company, France
May 2014 – 24 October 2019 Chairman of the board of directors Non-remunerated office	Worldline SA	Payment services and electronic transactions company, France

Nature of the post (during the above-mentioned period)	Name of the company or other body	Business of the company or other body
Concerning his previous relations with the Atos group, Mr Breton will apply exactly the same intransigence as when he became Minister of Economy, Finance and Industry in France, coming from the private sector.		
In the present case, Mr Breton will apply with utmost strictness the Code of Conduct for the Members of the Commission, in particular Article 2(6) concerning the obligation to avoid any situation which may give rise to a conflict of interest or which may reasonably be perceived as such. He will thoroughly follow the procedure set out in Article 4 of the Code in case of potential conflicts of interest. In this context, and in agreement with the President, he will recuse himself automatically from any financial, contractual or similar management decision which would directly concern Atos or one of its entities.		
August 2014 – March 2017 Chairman of the board of directors Non-remunerated office	Bull	Company specialised in business IT, France (part of Atos)
March 2015 – 24 October 2019 Chairman Non-remunerated office	National Association of Research and Technology (ANRT), France	The ANRT is a non-profit association bringing together France's public, private and academic research and innovation stakeholders for the purpose of raising French society's awareness of the prospective use of technologies.
July 2008 – 24 October 2019 Director Chair of the remuneration committee from 21 June 2011 to 24 October 2019	Carrefour SA	Retail sector, France
January 2013 – 24 October 2019 Member of the Global Advisory Council	Bank of America	Financial services, United States of America
2013 – April 2018 Director	SATS Limited	Ground-handling airport service provider, Singapore
1 January 2012 – 31 December 2012 Member of Strategy Committee	Bolloré	Transport, logistics and communications, France

2015 – 24 October 2019 Director	Sonatel	Telecommunications company, Senegal
January 2019 – 24 October 2019 Director of the French subsidiary	Bank of America Securities Europe SA	Financial services, France

I.4. Other professional activities held over the last 10 years, including services, liberal profession, consulting activities

(Please indicate the nature of the activity.)

Nature of the other professional activities (during the above-mentioned period)
November 2012: Member of the steering board of the European Cloud Partnership Non-remunerated activity
2013: Appointed by Digital Society Commissioner Neelie Kroes and Estonian President Toomas Ilves to help Europe realise its vision in the field of the Open Cloud Non-remunerated activity
October 2013: Cloud computing project leader under the ‘Nouvelle France Industrielle’ industrial policy introduced by French Minister for Economic Regeneration Arnaud Montebourg Non-remunerated activity
May 2015: In charge of the ‘Data economy’ strand of the ‘Industrie du Futur’ initiative introduced by French Minister for the Economy Emmanuel Macron Non-remunerated activity
January 2018 - June 2018: Chairman of the international jury for the European Patent Office’s 2018 European Inventor Award (the Office awards this prize each year in five categories: Industry, SMEs, Research, Lifetime achievement and Non-EPO countries) Non-remunerated activity
All the above activities have now ended.

II. CURRENT OUTSIDE ACTIVITIES in line with Article 8 of the Code (Article 3(4)(b) and (c) of the Code)

(Unpaid courses, publications and speeches – Article 8(2)(a) to (c) of the Code – do not have to be declared.)

II.1. Honorary posts currently held in foundations, similar bodies or educational or research establishments (Article 8(2)(d) of the Code)

(Please indicate the nature of the post, the name of the body and its objective/activity.)

Nature of the honorary post	Name of the body	Body's objective/activity
Since January 2016: Member of the Académie Française (lifetime appointment) Non-remunerated post	Académie des Technologies, France	National public administrative institution for the purpose of raising society’s awareness of how best to use technologies
Note that reports in the press suggested that Thierry Breton was to chair a committee of wise men set up to manage a foundation for the purpose of ensuring the survival and preventing the break-up of luxury goods group LVMH in the event of its head’s accidental death. As this structure was never set up, these reports are null and void.		

<p>Publications:</p> <p>1984: Softwar (La Guerre douce), Thierry Breton - Denis Beneich, Robert Laffont, Paris</p> <p>1985: Vatican III, Thierry Breton, Robert Laffont, Paris</p> <p>1987: Netwar (La guerre des réseaux), Thierry Breton, Robert Laffont, Paris</p> <p>1991: La Dimension invisible (Le défi du temps et de l'information), Odile Jacob, Paris</p> <p>1992: La Fin des illusions, Plon, Paris</p> <p>1993: Le Télétravail en France, La Documentation française.</p> <p>1994: Le Lièvre et la Tortue: les atouts inattendus des Français, Plon, Paris</p> <p>1994: Les Téléservices en France, ou une anticipation précoce du monde de l'internet, La Documentation française.</p> <p>2007: Antidette, Plon.</p>		
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II.2. Additional relevant information on other functions (e.g. other functions of an honorary nature and/or attributed for life)

Additional functions e.g. other functions of an honorary nature and/or attributed for life	Description
Grand Officer of the National Order of Merit (2012)	France
Commander of the Legion of Honour (2015)	France
Commander of the Order of the Lion (2016)	Senegal
Commander of the Order of Ouissam Alaouite (2010)	Morocco
Commander of the Order of Civil Merit (2006)	Spain
Grand Officer of the National Order of the Southern Cross (2006)	Brazil
Grand Cross of the Order of Merit (2006)	Chile
In 2015 the President of Senegal honoured Thierry Breton and his wife by granting them Senegalese citizenship (in addition to their French citizenship) in recognition for their commitment to the country over a period of thirty years.	

III. FINANCIAL INTERESTS (Article 3(4)(a) and (c) of the Code)

Please indicate all financial interests, including assets as well as liabilities, which could be considered to be capable of giving rise to a conflict of interest. Bank accounts, specific goods or loans for the purchase of real estate for private purposes do normally not have to be declared.

Investments of a value of more than EUR 10,000 have to be declared in all cases.

Please indicate in both cases

- the kind of interest (e.g. shares, bond, loans);
- the entity concerned (e.g. company, bank, fund);
- if the investment is managed on an independent basis by a third party, the name of the entity does not have to be declared unless the investment is linked to specific industries like sector or thematic funds;
- the size of the interest (e.g. number of shares and their current value, percentage of participation).

Assets
(1) which could be considered to be capable of giving rise to a conflict of interest
(2) in any case, where the value of an investment exceeds EUR 10,000

Shares
(1) which could be considered to be capable of giving rise to a conflict of interest
(2) in any case, where the value of an investment exceeds EUR 10,000

Entity concerned	Number of shares	Total current value	Currency
<p>Atos and Worldline</p> <p>As he let know when nominated to be a member of the European Commission, Thierry Breton no longer holds any shares in any company. He has, in particular, divested himself of all his shares in Atos and Worldline. The proceeds have been placed in savings products under an exclusive management mandate to prevent any risk of conflicts of interest.</p>	zero	0	EUR

Entity concerned	Number of shares	Total current value	Currency
<p>Lastly, Thierry Breton has two Atos multi-year performance share plans awarded by the Atos board of directors in 2017 and 2019, which he could potentially vest respectively in 2020 and 2022, subject to several future performance conditions to be met. To prevent any potential risk of conflicts of interest, Mr Breton told Atos's board of directors that he wished to forgo all the shares due under those plans if confirmed as a member of the European Commission, a request granted by a board decision of 31 October 2019. Mr Breton will therefore give up all rights under those two plans on the date of his possible confirmation as a member of the European Commission.</p>			

Bonds

- (1) which could be considered to be capable of giving rise to a conflict of interest
(2) in any case, where the value of an investment exceeds EUR 10,000

NOT APPLICABLE

Other assets

- (1) which could be considered to be capable of giving rise to a conflict of interest
(2) in any case, where the value of an investment exceeds EUR 10,000

Kind of asset/investment	Size of interest	Currency
<p>Note, moreover, that Thierry Breton has a defined benefit pension plan acquired during his final 11 years with Atos. As Mr Breton claimed his retirement pension on leaving Atos, payments under the plan will be handled by the Axa insurance company alone, which will therefore be solely responsible for payment, unrelated to Atos or its economic results. This plan entitles Mr Breton to a monthly retirement pension. Mr Breton has said that, if confirmed as a member of the European Commission, he would ask Axa to suspend payment for the duration of his mandate. In other words, payment of the pension would not begin until the end of his mandate.</p>		

Liabilities

which could be considered to be capable of giving rise to a conflict of interest

Loans

which could be considered to be capable of giving rise to a conflict of interest

NOT APPLICABLE

Other liabilities
which could be considered to be capable of giving rise to a conflict of interest

NOT APPLICABLE

IV. FINANCIAL INTERESTS OF SPOUSES, PARTNERS(*) AND MINOR CHILDREN WHERE THOSE MIGHT BE CONSIDERED TO BE CAPABLE OF GIVING RISE TO A CONFLICT OF INTEREST (Article 3(4)(a) of the Code)

() Stable non matrimonial partner as defined in Article 1(2)(c) of Annex VII of the Staff Regulations.
(Please provide in that case, in principle, the same information as under III.)*

Financial interests of spouses/partners
where those might be considered to be capable of giving rise to a conflict of interest

Assets

Shares

NOT APPLICABLE

Bonds

NOT APPLICABLE

Other assets

NOT APPLICABLE

Liabilities

Loans

NOT APPLICABLE

Other liabilities

NOT APPLICABLE

Financial interests of minor children
where those might be considered to be capable of giving rise to a conflict of interest

Assets

Shares

NOT APPLICABLE

Bonds

NOT APPLICABLE

Other assets

NOT APPLICABLE

Liabilities

Loans

NOT APPLICABLE

Other liabilities

NOT APPLICABLE

V. MEMBERSHIP OF ASSOCIATIONS, POLITICAL PARTIES, TRADE UNIONS, NON-GOVERNMENTAL ORGANISATIONS OR OTHER BODIES IF THEIR ACTIVITIES, IN PUBLIC OR PRIVATE, ARE INTENDED TO INFLUENCE OR AFFECT THE EXERCISE OF PUBLIC FUNCTIONS (Article 3(4)(d) of the Code)

MEMBERSHIP OF ASSOCIATIONS, POLITICAL PARTIES, TRADE UNIONS, NON-GOVERNMENTAL ORGANISATIONS OR OTHER BODIES

(Please specify the name of the organisation and its area of activity; membership of clubs in the cultural, artistic, social, sporting or charitable fields does not have to be declared.)

Nature of membership	Name of the organisation	Area of activity of the organisation
Not a member of a political party.		
February 2005 – May 2007: Minister for the Economy, Finance and Industry, France - third government of Jean-Pierre Raffarin (2005) and government of Dominique de Villepin (2005-2007).		
June 2015 – 24 October 2019 Chairman Non-remunerated office	Alliance for Societas Europaea Promotion (ASEP), Belgium	Non-profit association founded in Brussels by Thierry Breton for the purpose of promoting and publicising the Statute for a European Company (SE)
Member	Le Siècle	Think-tank
2016 – 28 October 2019 Member representing Atos	US Business Council	Business association
Note that Thierry Breton has not been a member of the Aspen Institute since 2005 when he was appointed as Minister for the Economy, Finance and Industry.		

VI. REAL ESTATE (Article 3(4)(e) of the Code)

(Homes reserved for the exclusive use of the owner and his/her family do not need to be declared.)

REAL ESTATE

Description	Ownership: direct or through a real estate company
Mr Breton's properties are reserved for exclusive use by him and his family.	

VII. SPOUSE'S/PARTNER'S(*) PROFESSIONAL ACTIVITY (Article 3(4)(f) of the Code)

(*) *Stable non matrimonial partner as defined in Article 1(2)(c) of Annex VII of the Staff Regulations.*

SPOUSE'S/PARTNER'S PROFESSIONAL ACTIVITY

(Please set out the nature of the activity, the title of the position held and the name of the employer.)

Nature of the activity	Title of the position	Name of the employer
Editor	Press service	Air France

SIGNATURE

I hereby declare that the information given above is correct.

Date:

7 November 2019

(*) Mandatory

Signature:

This declaration will be made public in line with Article 3(5) of the Code.