



NATO ENERGY
SECURITY
CENTRE OF
EXCELLENCE



Energy Security: NATO ENSEC COE perspective

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Agenda

- **Community of COE's**
- **NATO ENSEC COE: mission, structure**
- **NATO ENSEC COE: means, activities**
 - **Coherent Resilience 2019**
 - **NATO CEPS Cyber Security Study**
- **NATO ENSEC COE upcoming projects**



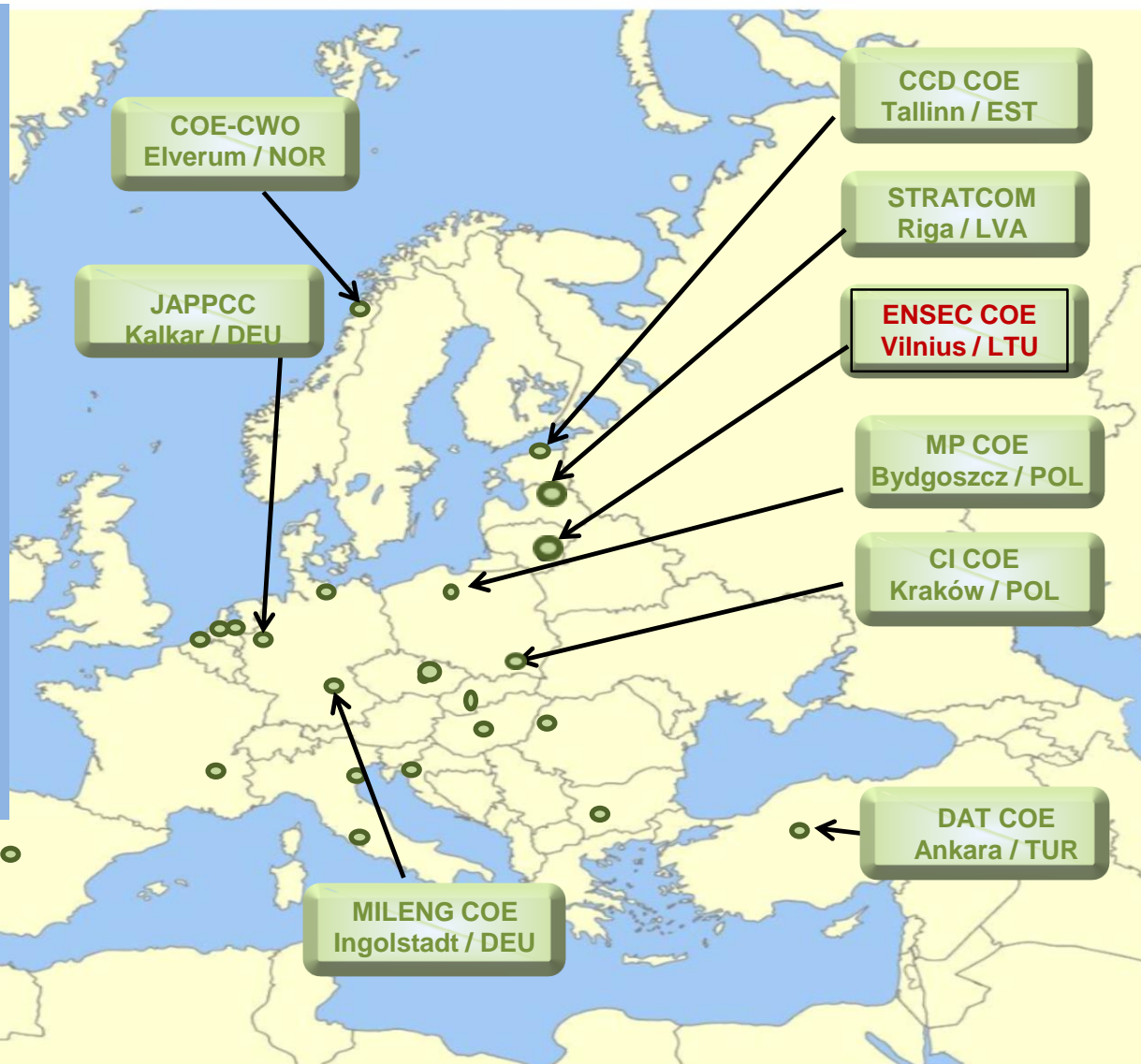


Community of NATO COEs

25 NATO Centres of Excellence (COE)

Each COE:

- has a recognized expertise on a given subject,
- Owned by Nations,
- Out of Chain of NATO Command





NATO ENSEC COE: Mission

To **assist NATO, Nations, Partners** and other bodies by supporting NATO's capability development process, mission effectiveness and interoperability providing comprehensive and timely **expertise on all aspects of energy security.**

NATO ENSEC COE: Mission



- Raising awareness of energy developments with security implications;
 - Developing NATO's competence in supporting the protection of critical energy infrastructure and enhancing resiliency;
 - Improving the energy efficiency of military forces.
-
- **No** interference with national energy and economic policies;
 - **No** duplication of other stakeholders' roles and responsibilities.



NATO ENSEC COE: Structure



STEERING COMMITTEE

Strategic Analysis

Research and
Lessons Learned

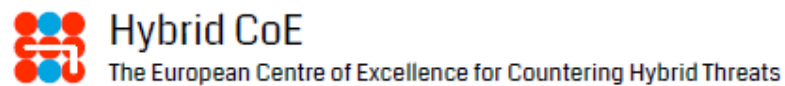
Education, Training
and Exercise

Doctrine and
Concept
Development

PROGRAMME OF WORK

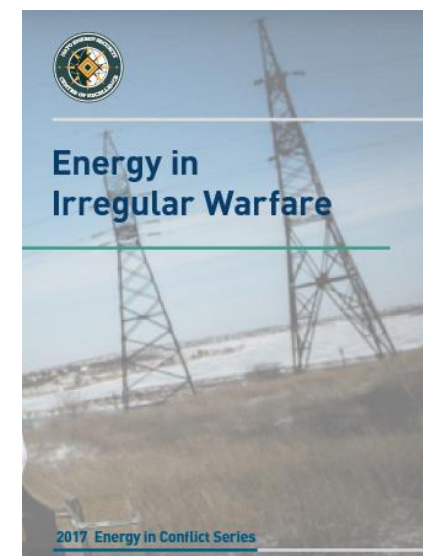
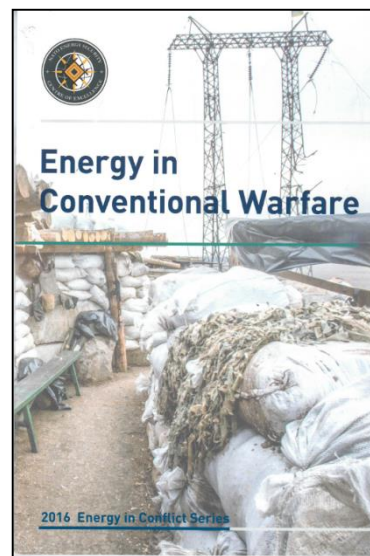
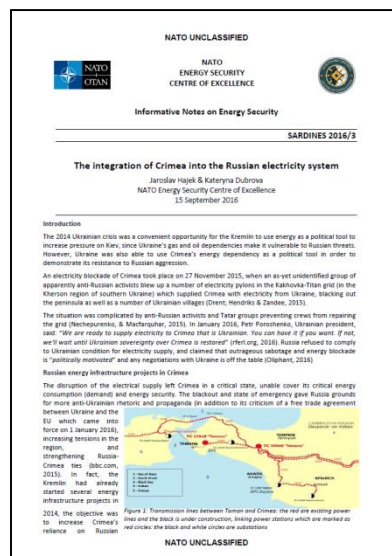
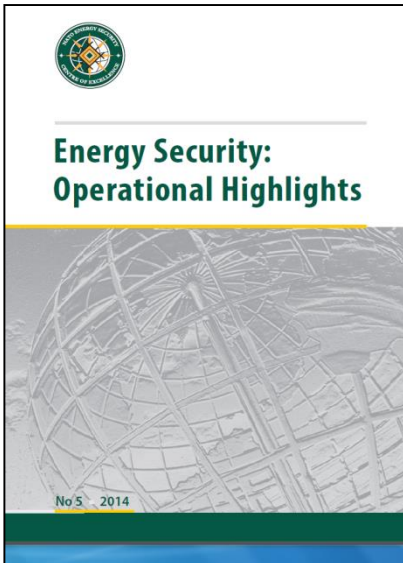
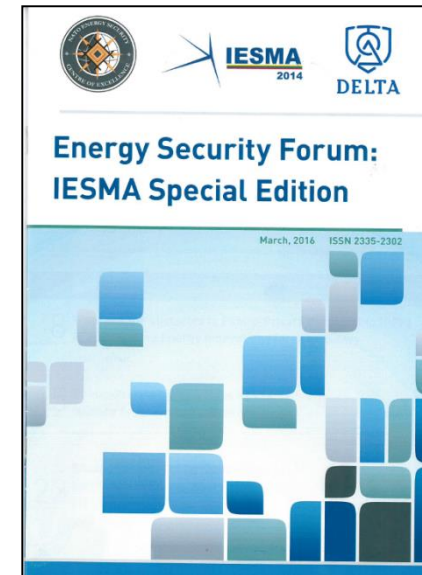
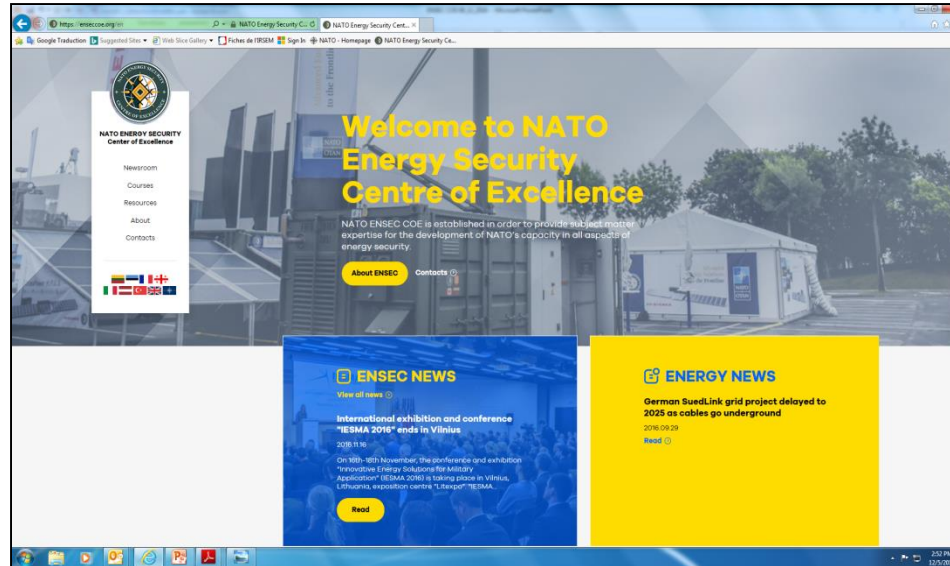


NATO ENSEC COE: Means/Partners





NATO ENSEC COE: Means/Publications





NATO ENSEC COE: Means/Table top exercises

Critical Energy Infrastructure Protection

Support to National Authorities

Natural Gas Transmission Operators

Nickname: Coherent Resilience 2019

Level: Middle Level Managers and Policy Makers

Type: Tabletop Exercise (TTX)

Dates:

Academic Seminar – 14 May 2019;

TTX and AAR (including DVD) – 14-16 May

Area: Baltic States (Estonia, Latvia, Lithuania+Finland and Poland, Ukraine as observers)

Aim: to support the national authorities and gas transmission system operators (TSO) of the Baltic States in ensuring supply of gas to consumers and mitigating the disruption over the Baltic region.





Coherent Resilience-2019

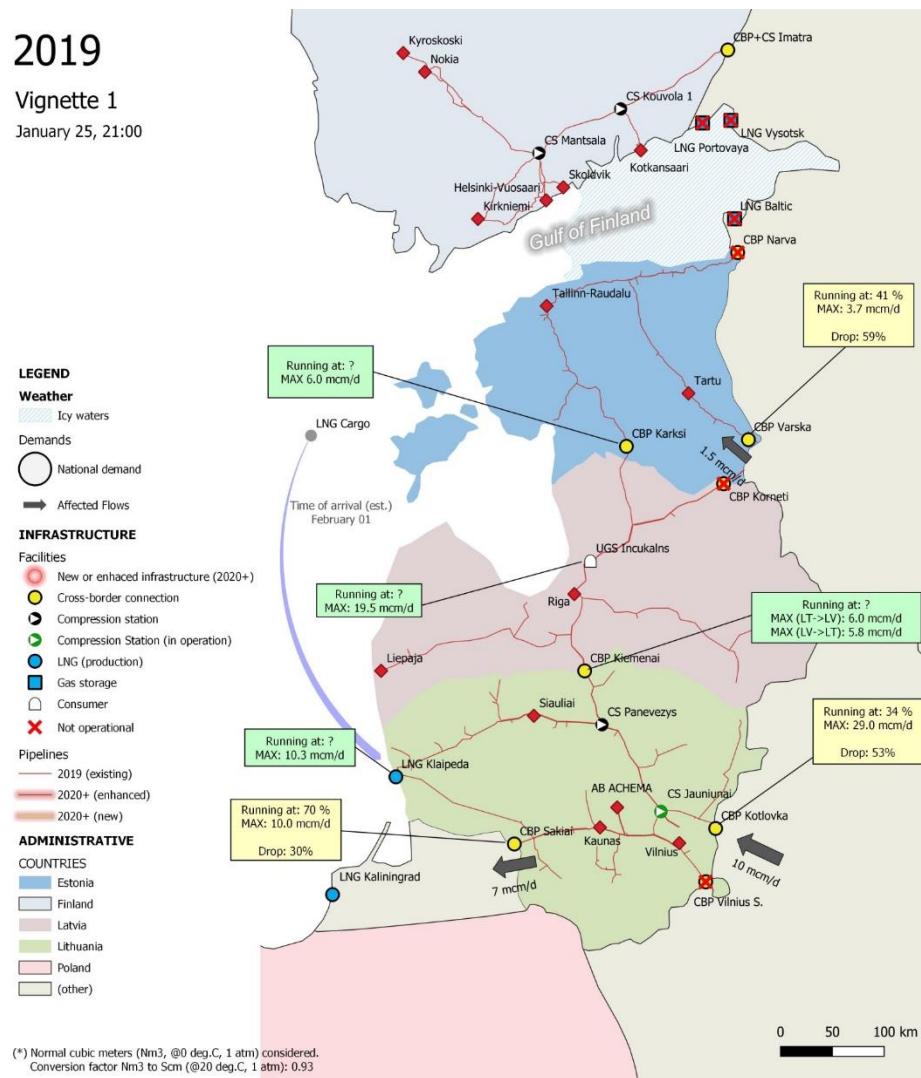
Participants are grouped in 4 syndicates:

- Syndicate 1 – Solidarity Mechanism of the EU;
- Syndicate 2 – National Preventive Action and Emergency Plans;
- Syndicate 3 – Strategic (Crisis) Communication;
- Syndicate 4 – Cyber Security

2019

Vignette 1

January 25, 21:00





Coherent Resilience-2019

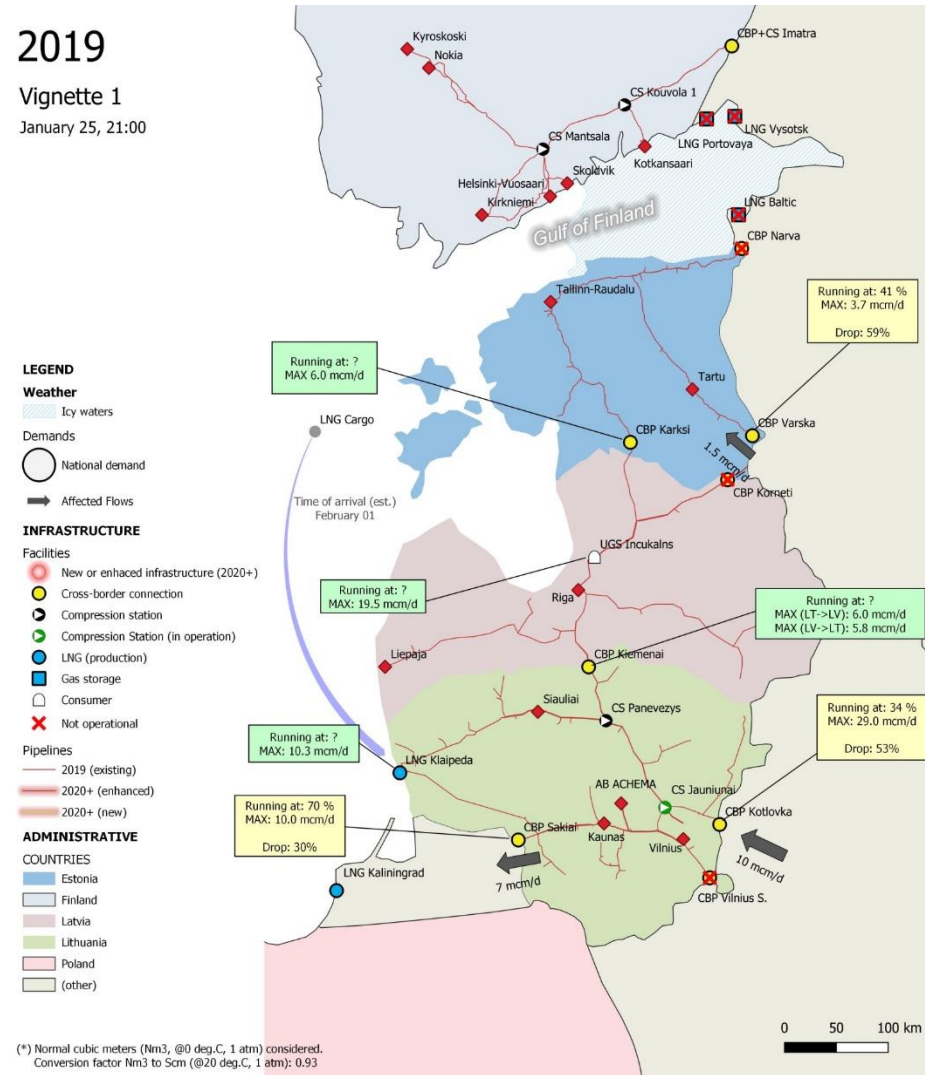
Seek to find out:

- What TSO does? Who is informed?
- What Ministries do?
- What LNG operator does?
- How flows to Kaliningrad are managed when CS supply is reduced?
- Any demand side measures?
- Demand limitations/customer prioritisation?
- Supply to power plants?
- Reporting to the EC?
- Any crisis meetings/boards/announcements
- Public communication

2019

Vignette 1

January 25, 21:00





NATO ENSEC COE: Means/Research

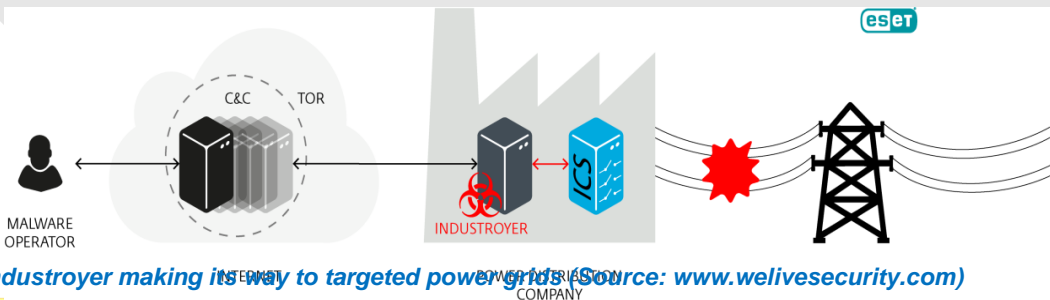
NATO CEPS Cybersecurity Risk Study





Cyber Threats against Critical Energy Infrastructure

- **Sandworm** attacks against Ukrainian power grids led to blackouts in 2015 and 2016
- Extensive ransomware attacks against Ukraine since May 2017; group responsible likely linked to **Sandworm**
- **Dragonfly 2.0** campaign has targeted the power sector in a number of European countries. Cyberattacks on US natural-gas pipeline operators
- **Sandworm** and **Dragonfly** likely state-sponsored actors
- Triton/Hatman targeted SIS in OT environment



An outline of the **Dragonfly** group's activities in its most recent campaign (Source: Symantec)

The cyber threat against critical infrastructure not only affects the power sector but also other sectors such as oil and gas providers. It is highly likely that cyberattacks of this nature will continue – especially ones that help advance the goal of undermining or probing Euro-Atlantic cohesion.



Purpose

To evaluate cyber risks to CEPS industrial operations and propose recommendations on improving the safety and availability of CEPS in the context of the cyber threat environment.





Scope of the study

Focus on the cybersecurity aspects relevant to the operational technology used to ensure the safety and availability of CEPS

1. National Dispatch Centers
2. Pumping stations
3. Storage facilities
4. Other sites (Seaport facilities) relevant to the safety and availability of CEPS





Methods/Progress

1. Four site visits (2-4 days on site) to 4 national operators
2. Completion of last Site Visit and country report
3. Comprehensive report due Fall 2019



ICS Cybersecurity Risk Evaluation of NATO CEPS/Trapil ODC France

CONDUCTED 17-20 SEPTEMBER 2018, FRANCE
VF1401/AS BA/IRMAN, SMI, NATO ENSECOR, PROJECT LEADER

VERSION 2.0 FOR TRAPIL ODC/ENOL/ NATO CEPS PO
JANUARY 30, 2019 (UN PASSES/WORKING)
VIRUS

***** ONLY FOR OFFICIAL USE OF NATO CEPS/ENOL/TRAPIL ODC AND NATO ENSECOR PROJECT
PARTICIPANTS *****



NATO ENSEC COE: Upcoming works and projects

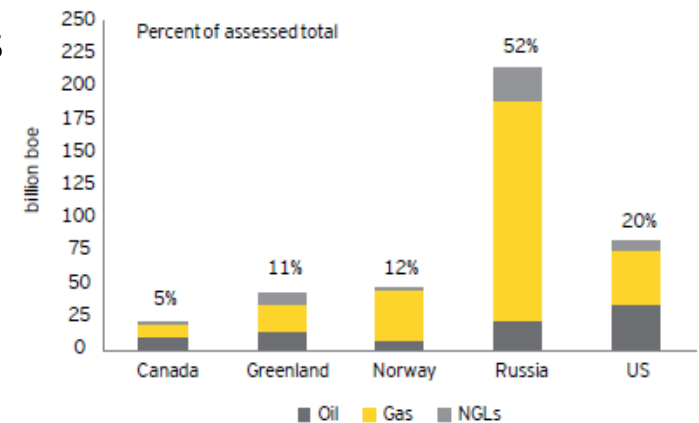


The implications of the access to energy resources and transportation routes in the Arctic for NATO energy security

- Energy resources in the Arctic region
- Costs and benefits of energy resources exploration and extraction in the Arctic region
- Transportation routes in the Arctic region
- The Arctic region: opportunities and challenges for NATO
- NATO's interests in the Arctic region
- The consequences of the EU and US sanctions on Russia for the energy resources extraction in the Arctic region
- The militarization of the Arctic region in the context of national strategies



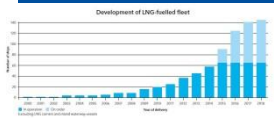
(total assessed resources = 412 billion boe)





LNG as Propellant for Ships Study

LNG-FUELLED SHIPS IN OPERATION



- Liquefied Natural Gas (LNG) as an alternative propellant in the naval field.
- Study focused on:
 - overview of state of the art
 - logistic implications and
 - technical solutions
- in NATO navies on using LNG as propellant for military ships.
- ENSEC's Doctrine and Development Division provides additional support.

Questions ?

